



# Memorandum

**To:** Members of the City of Bloomington Common Council  
**From:** Mike Trexler, Controller, Controller's Office  
**Date:** August 27, 2010

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We are pleased to present the 2011 Budget Proposal for the City of Bloomington.

This Budget Proposal furthers the City's mission to preserve and enhance the distinct identity of Bloomington, Indiana, by providing essential municipal services and high quality economic, environmental, social and cultural programs and initiatives by addressing and strengthening the four strategic initiatives laid out in our Strategic Plan: Commerce, Collaboration, Condition and Character.

Throughout this proposal, you will see how each of the City's departments addresses these strategic initiatives and pursues key principles of sustainability including several of the recommendations made in the Redefining Prosperity report. We ask your support for the numerous ways we intend to progress the mission of the City, which you will see detailed as you review the budget document.

With Council's support, we believe we have once again weathered state government funding cuts as well as state legislative property tax adjustments to the point where there is more stability in our fiscal picture.

Due to a reduction in revenue projections, this budget proposal includes \$331,616 in reductions to expenses since the July proposal. After accounting for these changes, this budget still maintains the target fund balances established in the 2009 and 2010 budgets for our General Funds. The City's cash reserve will remain healthy with a General Fund cash balance of \$1,295,227 and a Rainy Day Fund balance of \$6,179,822.

Operating and capital investments of which we are particularly pleased include:

- The addition of 2 new police officers as part of our commitment to add 10 officers in 5 years.
- Contractual pay increases for our Firefighters, Police Officers and AFSCME employees.

- Continued commitment to the Green Spaces, Alternative Transportation, Council Sidewalks, and other infrastructure projects.
- Increased funding as part of a multi-year plan for the Jack Hopkins Social Service Fund.

It should also be noted that we are pursuing additional significant initiatives via other funding sources such as tax increment financing and state and federal grant programs.

After removing interfund transfers, our total appropriation request is \$55,743,175, an increase of \$1,450,270 or 2.7% over the 2010 budget including appropriations approved through June 30, 2010. The entirety of this increase can be found in Category One – Salaries & Benefits and reimbursable pension payments.

I have included a “Summary Statement of General Fund and Fund Balance” in the introductory section to give you a clear picture of the cash flow in the General Fund. The pages that follow are budget comparisons and graphs. Please note that on the line item budgets and summaries, the 2009 Budget amounts include all approved appropriations and the 2010 Budget amounts include appropriation ordinances approved through June 30, 2010.

Once again, I would like to convey my thanks to the individuals who worked so hard to provide you with this budget including Department Heads, the Budget Team and the Controller’s Office staff: Julie Baker, Jeff McMillian, Tami Mitchner, Susan Truelock, Brad Underwood, and especially Alisa Wood. In addition, I would like to thank each of you for your guidance, input, and direction throughout the budget process.

Respectfully,



Mike Trexler