

#### **MEETING PACKET**

McCloskey Conference Room — City Hall Tuesday, September 10, 2024, 6:00 p.m.

Or virtually at:

https://bloomington.zoom.us/j/84327085962?pwd=nal8LVmKZSoinPUHbXuw3h7oqMyi5g.1

Meeting ID: 843 2708 5962 Passcode: 034238

#### **CONTENTS**

- 1. Agenda
- 2. Minutes from August 13, 2024
- 3. Chair Report
- 4. Working Group Grants Proposal: "Bokashi Pilot Project"
- 5. Working Group Grants Proposal: "Ecovillage OMgarten" budget breakdown
- 6. Memo on establishing an ad-hoc committee for this year's Sustainability Assessment Report
- 7. Proposed framework for BCOS Annual Sustainability Assessment



#### **NOTICE AND AGENDA**

Tuesday, September 10, 2024, 6:00 p.m. McCloskey Conference Room — City Hall

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1.	Call to Order	
2.	Roll Call	
3.	Approval of Agenda	
4.	Approval of Minutes: August 13, 2024	
5.	Public Comment up to 3 minutes per person	10 min
6.	Reports from Commissioners  A. Chair (Justin Vasel)  B. Waste Management Working Group (Matt Austin)  a. Grant Proposal — Bokashi Festival Pilot Project  C. Council Ex-Officio (Dave Rollo)	<b>30 min</b> 15 min 10 min 5 min
7.	Discussion of Topics Not the Subject of Resolutions  A. Grant Proposal — CanopyBloomington (Andrew Guenther)  B. Grant Proposal — Ecovillage OMgarten (Zero Rose)	<b>20 min</b> 10 min 10 min
В.	Resolutions for Second Reading and Discussion	
9.	Resolutions for First Reading and Discussion	
10.	Report from Staff Liaison (Shawn Miya)	10 min
11.	Member Announcements	5 min
12.	New Business  A. Ad-Hoc Committee: Sustainability Assessment Report (Tara Dunderdale)	<b>10 min</b> 10 min
13.	Adjournment	

Next Work Session: September 24, 2024 at 6pm Next Regular Meeting: October 8, 2024 at 6 pm



#### **Minutes**

Tuesday, August 13, 2024, 6:00 p.m. McCloskey Conference Room — City Hall

- 1. Call to Order: Justin Vasel calls the meeting to order at 6:02
- 2. Roll Call: Members present: Justin Vasel, Matt Austin, Zero Rose, Tara Dunderdale, John Eldon, Dave Rollo, Jami Scholl, Evan Nix, David Maener, Hunter Hawley. City Staff Present are Shawn Miya, Jane Kupersmith, and Larry Allen.
- 3. Approval of Agenda: Agenda was unanimously approved.
- **4.** Approval of Minutes: June 11, 2024
  Justin Vasel notes that some items at the end of minutes were placeholders from the agenda and need to be removed. Motion to approve the minutes with recommended change by Matt Austin. Second by Dave Rollo. Motion carried by unanimous voice vote.
- 5. Public Comment: No public comment.
- 6. Reports from Commissioners
  - a. Chair Justin Vasel welcomes new commissioners and invites them to introduce themselves and describe what interests them about the commission. Zero Rose, Hunter Hawley, Tara Dunderdale all describe their backgrounds and interests. Dave Rollo describes the context when introducing the original legislation to establish BCOS. Extant members share their backgrounds.
  - b. Justin Vasel shares BCOS 101 slides that give an overview of powers and duties of the commission including org chart and the mission of BCOS, "to promote sustainable, socio-environmental-economic well-being of Bloomington and all its inhabitants."
  - c. Justin Vasel Shares items on BCOS radar including:
    - i. Strategic Goal Setting
    - ii. Urban Beekeeping
    - iii. Chicken Ordinance
    - iv. Bylaws Refresh
    - v. BCOS Onboarding Materials
    - vi. Social Media & Online Presence
    - vii. Sustainability Assessment Report
    - viii. IU Sustainability Interns
    - ix. Grants

- x. Urban Ag and Food Safety
- xi. Social Equity Projects from Just Transition Working Group
- xii. Sustainability / CAP tracking
- xiii. Summit District Tracking
- xiv. Collaboration with Other Groups
- d. Justin Vasel introduces the idea of work sessions as a way to execute more efficiently on BCOS projects. Suggests that the Commission could have an additional meeting each month to allow them to get in the weeds on a subject during regularly scheduled monthly meetings. No final decisions or votes, but quorum and advance notice would be required.
- e. The group discusses the difference between working groups and work sessions. Larry Allen notes that if working groups are gathering and 2 or more members are present, notice would be required. He notes that working groups are not required to meet in City Hall, but the location must be accessible by the public.
- f. Justin Vasel introduces the issue of file storage ownership, which has surfaced as recently in violation of the City's IT policy. Staff determined that folder and document ownership must be by City staff, but that sharing documents with commissioners itself is not a problem. The group cites the need to access and manage their own files to advance projects and discusses ways in which this may be accomplished. City Attorney Larry Allen notes that all output is subject to public information requests and document retention policies. Justin Vasel notes that the executive committee will meet with staff in order to discuss ways forward.
- g. Just Transition Working Group (KateLyn Edwards): No update
- h. Waste Management Working Group (Matt Austin)
  - i. GardenQuest is going to be offering training on the Bokashi method for composting. Using bokashi, within a week of fermenting, the remaining matter becomes a liquid fertilizer.
  - ii. Matt Austin offers an update on the sustainable neighborhoods grant that GardenQuest received for TerraCycle: They have filled multiple containers. 10 neighbors have been trained. Waste Reduction District of Monroe County (WRDMC) has 2 terracycle containers at their facility. GardenQuest reached out to the HT to publicize TerraCycle and neighborhood grants through BCOS.
  - iii. Justin Vasel adds that BCOS has access to Sustainable Neighborhood Grants and Working group grants through ESD's annual budget
- i. Council Ex-Officio (Dave Rollo)
  - i. Dave Rollo states there is not much to report as we just returned from recess. It's a good opportunity to learn about what the City does. The City will be considering the issue of whether to proceed with Annexation and whether to expand the boundaries of the City. County

- is opposed. Rollo believes the council will be making a declaration about it and the administration will proceed with more litigation.
- ii. Consideration for the commission: when thinking about sustainability in 03-04 when the commission was originally established, it became apparent that climate change was already problematic. Might consider what is at the heart of sustainability. This goes to first principle considerations. Previously—that common diagram that we know: environment economy equity. To optimize them, they must function with equal consideration. Rollo believes this model is no longer sufficient, because it doesn't place limits on the entirety of the activity of human processes. So we could have a discussion that it's not about lowering impacts, but rethinking the ways in which humans process economics (defined as throughput of energy and materials). Rather recommends a nested model—where the environment is the outside—limits. Then social, and then economy. Rollo would be willing to continue discussing if this is of interest to the commission.

#### 7. Discussion of Topics Not the Subject of Resolutions

a. Urban Agriculture and Food Security (Jami Scholl). Jami Scholl describes a project she is working on an urban agriculture amendment to the UDO. She has learned that some HOAs don't allow certain types of food growing. There is an overall question about how many people can actually grow their own food and grow it to sell (economic incentive). Seemed like it would be a big win but perhaps the outcome is dwindling

Spreadsheet examines how many HOAs support local food sovereignty / sustainability. An intern is needed to fill out the spreadsheet.

Steps recommended: 1. Update city code to integrate sustainability priorities and 2. Make standard covenants, conditions and restrictions (CCRs) for developers to use if the opt to create an HOA, make public the way in which an existing neighborhood can update their CCR, create an updated NOV for HAND to include more specific information that will be supportive of Climate Action Plan., add an urban farm to RCA park. Update the UDO to include sustainability goals

NOVs should be updated. Notes that permaculture and edibles were cited as violations by HAND.

JS noted the need to include diagrams—better visual communication would help. Doesn't know if compliance officers understand what plants are what. Offer more specific date and time for a revisit and information about communications to set up a new inspection.

JS believes that plant lists and other guiding documents could be shared with HOAs and compliance officers.

- Neighborhood Grant Collaboration Opportunities with Waste Reduction
   District of Monroe County (guest: Tom McGlasson) Push to next meeting. Tom
   McGlasson
- c. BCOS Social Media (Zero Roze)

Zero notes that there was no commission account. There was an Instagram but nothing being posted. Years ago—did video PSAs for CATS channel 7 (nonprofit). Doesn't want this to be a specialized community. Jami follows NextDoor. Only for the neighborhood.

Tara asked for data on social media impact

Staff suggests and Justin Vasel agrees that staff will provide info on relevant policies to help drive a solution for social media that meets the needs of BCOS while meeting the requirements of City best practices and policies.

- 8. Resolutions for Second Reading and Discussion
- 9. Resolutions for First Reading and Discussion
- **10. Report from Staff Liaison:** Shawn Miya shares that the Urban Heat Island Mapping campaign was completed. She shares a video piece from WTHR in Indianapolis. Provided information about Mother Hubbard's Cupboard's Garden Gala

#### 11. Member Announcements

a. John Eldon notes that there is no progress on issuing grants from the BCOS Working Group Grant program. He notes that we are already in August and should get a plan to disburse this funding by year end.

#### 12. New Business

- a. Officer Elections
  - i. Matt Austin moved to extend the meeting 5 minutes. Jami Scholl seconded. The motion was carried by unanimous voice vote.
  - ii. Zero Roze was nominated as secretary by Matt Austin. Jami Scholl Seconds. The motion was approved unanimously through a roll call vote.
- 13. Adjournment: Justin Vasel moves to adjourn without objection at 7:34 pm



# Chair Report

**September 10, 2024** 

Justin Vasel

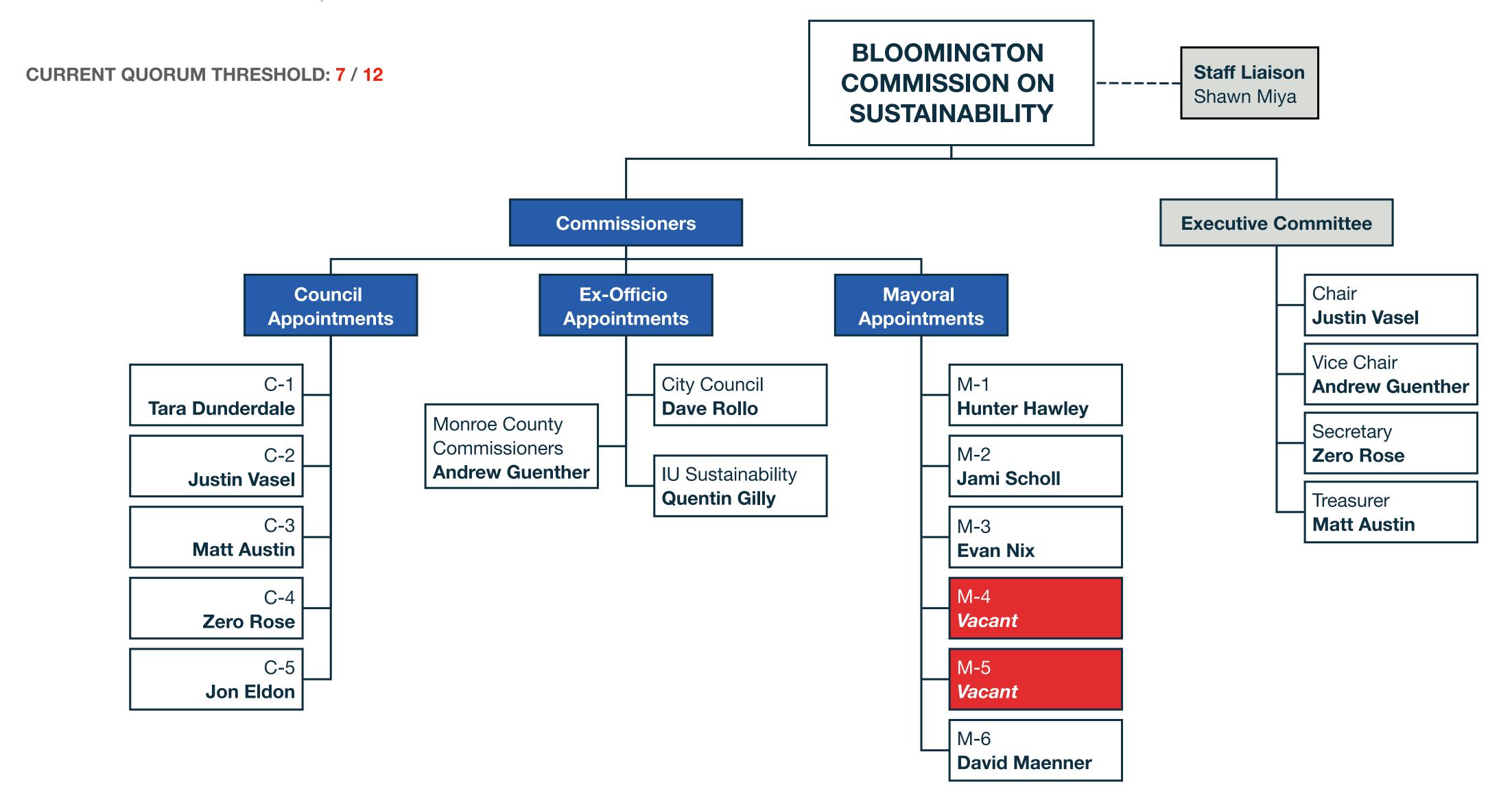
# WELCOME NEW COMISSIONERS

**Quentin Gilly** 

(IU Sustainability)

## **BCOS Organization Chart**

**CURRENT AS OF SEPTEMBER 10, 2024** 



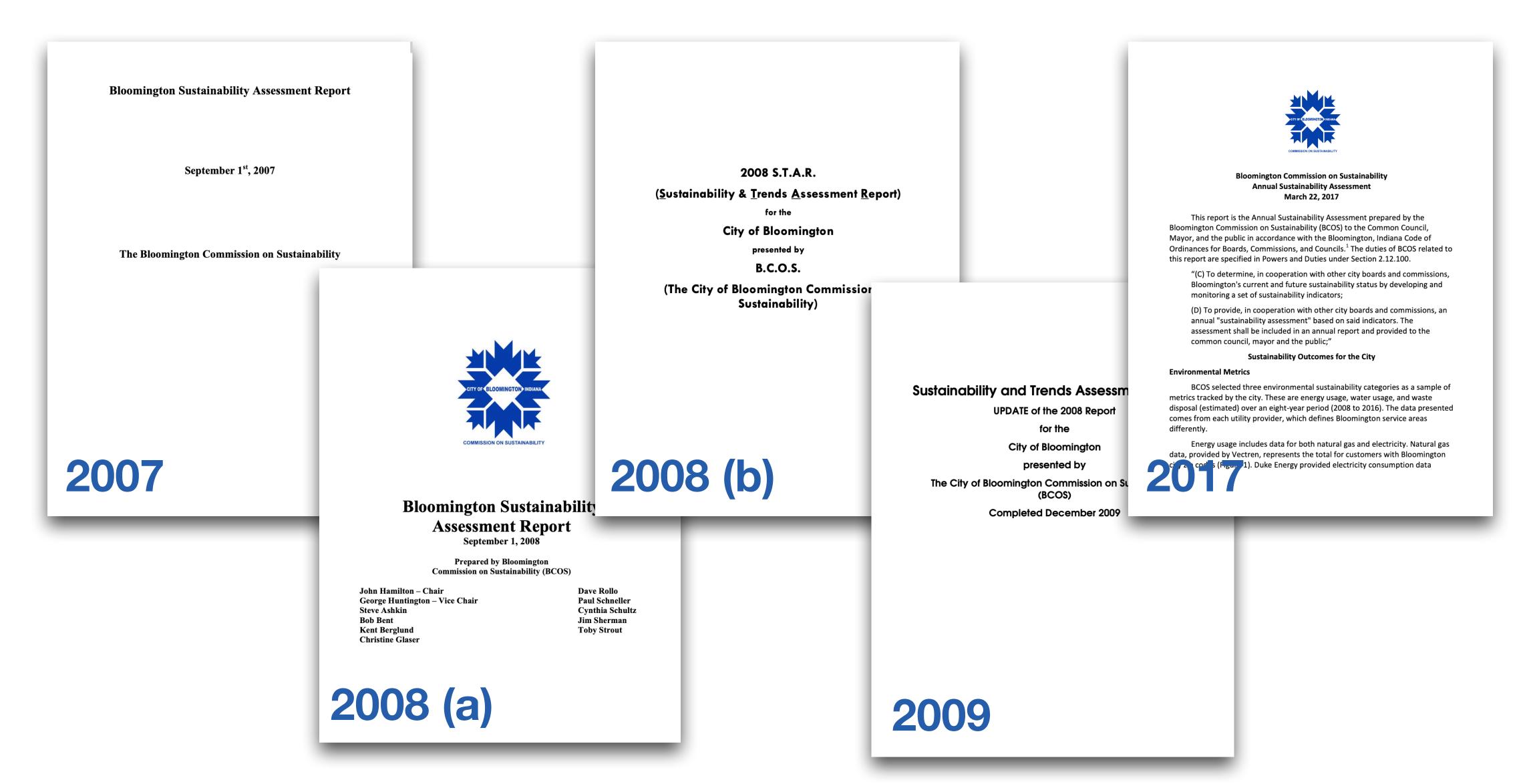
### **Tentative BCOS Calendar**

	Date	Event	Date	Event
Today	September 10, 2024	Regular BCOS Meeting	January 14, 2025	Regular BCOS Meeting
	<b>September 24, 2024</b>	BCOS Work Session	January 28, 2025	BCOS Work Session
	October 8, 2024	Regular BCOS Meeting	February 11, 2025	Regular BCOS Meeting
	October 29, 2024	BCOS Work Session	February 25, 2025	BCOS Work Session
	November 12, 2024	Regular BCOS Meeting	March 11, 2025	Regular BCOS Meeting OFFICER ELECTIONS
	November 19 or 26, 2024	BCOS Work Session	March 25, 2025	BCOS Work Session
	<b>December 10, 2024</b>	Regular BCOS Meeting	April 8, 2025	Regular BCOS Meeting
	WINTER	RREAK		

## **General Updates**

- Work session held Sept 3, 2024
  - First one since early 2022!
- BCOS document repository
- Social media procedures
- City budget proposal
- Working group grants
- Engagement & Outreach
  - Commission on Hispanic and Latino Affairs (CHLA)

## **Sustainability Assessment Reports**



#### **BCOS Working Group Grant Application**

**Date:** August 29, 2024

Name: Matt Austin on behalf of the BCOS Waste Reduction Working Group

**Title:** Bokashi Pilot Project

#### **Description of the project:**

Bokashi is a process that converts organic matter, such as food waste, into a nutrient-dense soil amendment, liquid fertilizer, or root drench. Bokashi is a fermentation process which has several benefits over traditional composting, such as greater nutrient retention, reduced greenhouse gas emission, and significantly reduced maturation time.

This pilot project will educate the public about how to integrate Bokashi at home and to demonstrate the its to the Bloomington community by using it to reduce food waste from festivals, particularly the Lotus World Music & Arts Festival ("Lotus Festival").

In addition to building community and reducing local festival food waste, the educational component of this project will provide Bloomingtonians with a new option for dealing with at-home food waste that has been missing since the EarthKeepers compost collection service closed in 2023.

This project will seek to leverage partnerships with several local organizations. GardenQuest will provide training and on-going support. The Lotus Festival could provide marketing. Grants from the Waste Reduction District of Monroe County (WRDMC) and Bloomington Commission on Sustainability (BCOS) could provide grant funding. Sunbelt could provide necessary equipment, and several partners could provide the land needed to perform and benefit from the Bokashi process, such as the Community Orchard, the Community Gardens, GardenQuest, and local residents and businesses.

#### Purpose:

Ever since EarthKeepers closed in 2023, residents of Bloomington have been searching for an answer to the question of what we can do with our food waste now.

The purpose of this project is to answer that question by promoting, marketing, teaching, and supporting Bokashi Composting to residents of Bloomington all while running a food waste pilot at a local festival. The longer-term vision of this effort is for Lotus to incorporate this into their event every year.

Using a festival like Lotus is a great opportunity for outreach and to promote this food waste solution to a much larger group of individuals while creating partnerships with government agencies, non-governmental entities, residents, businesses, and educational organizations.

Through this project, Lotus would collect food waste into Bokashi buckets. Over a period of two weeks, liquid fertilizer would be extracted from the process, and the leftover fermented food waste (also known as Bokashi Cake or just "cake") would be buried, trenched, or layered into garden beds throughout the community.

If there are not enough garden beds, then we would dig 12–18 inch deep pits where we layer the cake with soil. The end product is a nutrient-dense soil that can be harvestable and useable in 3-4 months.

Ideally, all or most of the food waste from Lotus would go back into the community, creating fertile growing spaces for food with an incredible liquid fertilizer boost.

This project aligns with the mission and goals of BCOS in several ways:

- 1. Gathering and disseminating information and promoting practical initiatives to reduce at-home food waste through Bokashi composting.
- 2. Supporting the BCOS mission to "promote sustainable socio-environmental-economic well-being of Bloomington and all its inhabitants" (Bloomington Municipal Code § 2.12.100(1))
- 3. Effectuating BCOS's duties "to coordinate ongoing and to propose and promote new sustainability initiatives among residents, businesses, governmental, nongovernmental agencies and educational organizations through education and outreach programs" (Bloomington Municipal Code § 2.12.100(8)(A)) and "to research and apply for grants or other funds or gifts from public or private agencies for the purpose of carrying out any of the provisions or purposes of this section" (Bloomington Municipal Code § 2.12.100(8)(G))
- 4. Residents use of a homemade liquid fertilizer (Bokashi Tea) and soil amendment (Bokashi Cake) to grow nutrient dense food aids in the community's sustainability and resilience to climate change.

Project Goals:

- 1. Divert approximately 1,000 lbs of food waste at the Lotus Festival into Bokashi buckets instead of the trash.
- 2. Demonstrate Bokashi Composting as a viable solution to at home food waste to the Bloomington community.
- 3. Create a template for other communities to follow for management of food waste in neighborhoods and at festivals.
- 4. Create marketing & educational material that can be reused at future events.
- 5. Recruit & enroll 10-20 new neighborhood compost captains

#### Objectives:

- 1. Coordinate w/ Lotus volunteers to schedule training
- 2. Present the pilot to the Executive Committee for the Waste Reduction District of Monroe County and request \$5,000 of financial support.
- 3. Contact Sunbelt Bloomington to request their assistance and reserve the necessary equipment for 2.5 weeks after Lotus.
- 4. Continue to work with the Board of the Community Orchard to gain support from the City to use the site for Bokashi pits.
- 5. Conduct an initial Bokashi 'Cake pilot' with the Community Garden with the intention of amending every plot/bed with' Cake 'from Lotus starting next year.
- 6. Complete our Bokashi training w/ 6 FFA students for the Orange County Harvest Festival. Collect food waste at the festival.
- 7. Once funded, purchase 50 Bokashi buckets, construct them, & water test them (~25 hours of labor)
- 8. Speak with the Garden Implementation Task Force about partnership opportunities
- 9. Create marketing & educational material that can be reused at future events.

#### Expected Outcomes:

- 1. At least 20 volunteers trained on Bokashi Composting.
- 2. 30–50 Bokashi buckets filled w/ food waste, preventing 500–1,000 lbs of food waste from entering the landfill.
- 3. Increased awareness of Bokashi composting and adoption of it at home by Bloomington Residents including 10–20 new Compost Captains
- 4. 10-25 gallons of liquid fertilizer produced
- 5. 400-800 lbs of Bokashi 'Cake 'used as a soil amendment

#### Activities taken to achieve this:

- 1. Presenting proposal at the CAC and obtaining a vote of support.
- 2. Presenting to the Executive Committee of WRDMC to financially support this pilot at the same level as BCOS of \$5,000
- 3. Applying for BCOS grant for \$5,000
- 4. Work with Community Orchard to gain support of City to use specified areas for Bokashi Pits
- 5. Work with the Community Garden coordinator for initial single bed Bokashi Cake pilot

- 6. Identify residents and community businesses interested in hosting Bokashi pits
- 7. Contact Lotus and coordinate with volunteers for training.
- 8. Contact Sunbelt Rentals about equipment
- 9. Purchase 50 Bokashi buckets, construct and water test them.

#### **Amount requested:**

\$5,000 (attached is a budget proposal)

Item	Description	Amount
Marketing & Educational Materials	For use at festivals and with Compost Captains	\$ 1,0 00.00
Bokashi Supplies	Includes: Vinegar & cleaning supplies, pH-testing solution, containers for Bokashi bran given to Compost Captains, containers for Bokashi "Tea", etc.	\$ 500 .00
Bokashi Bucket Management	Post-festival management. Includes 50+ hours of labor to drain "tea" from buckets, checking the Ph, layering Bokashi cake into pits, cleaning buckets and solarizing them prior to storage.	\$ 2,5 00.00
Bokashi Pit Construction	This represents half of the total construction cost.	\$ 1,0 00.00
		\$ 5,0 00.00

Funding is also being sought through the Waste Reduction District of Monroe County (WRDMC). We also might see if funds through the Garden Implementation Task Force are applicable to this project.

Equipment rentals for digging Bokashi Pits might be donated by Sunbelt Rentals.

Any unfunded time spent on the project by GardenQuest will be an in-kind donation to Lotus Festival. Lotus could provide marketing in exchange, and we hope to include BCOS and WRDMC in that marketing.

#### **Vendors:**

- GardenQuest is managing the pilot program.
- Bokashi buckets & wheat bran are purchased through BokashiCycle.com.

• Other supplies will be procured from local hardware stores and other local businesses.



	Material	Quantity	Price per	Total	
	2x4	5	5	25	
Roof Construction	2x4	4	5	20	
	joist hangers	10	0.5	5	
	4x4 10 ft long	2	15	30	
	4x4 8 ft long	2	8	16	
	Concrete	4	5	20	
	Gravel	2	5	10	
	roof decking 4x8	2	8	16	
	roof wrap	1	25	25	
R	roof nails	1	2	2	
	screws	1	8	8	
	nails	1	3	3	
	deck screws for joist hangers	1	4	4	
	2x6	2	20	40	
	Roof Each			224	112
					Half off Friday
	Roof Total			448	224
	rain barrels	2	78	156	
	bike rack	1	331	331	
ر ا	scrap limestone haul	1	10	10	
Ber	straw	2	10	20	
Cob Bench	sand 100lb bag	2	17.97	35.94	
O	clay	free	free	0	
	-			65.94	Ī
	Total			1000.94	

Links to Purchase	
https://parkwarehouse.com/product/boone-bike-rack-double-sided/	
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#### Roof

Priced out with Habitat for Humanity Restore

\$234 each, **\$448 Total** 

#### Bench

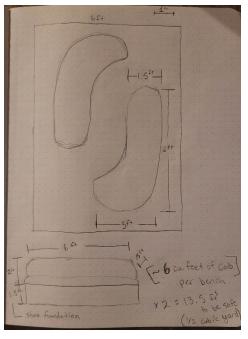
Basic guidelines for natural building are:

1 part clay + 2 parts sand + 3 bales of straw = 1 cubic yd (1 cubic yard = 27 cubic feet)

Clay typically sourced from the land. Bloomington has a lot of clay soil, would be able to be procured for free. **Evan has at least half a cubic yard already available.** 

#### \$65.94 Total





Could build two benches for half a cubic yard of natural building material.

1.5 bales of straw = \$20

Clay = FREE

Limestone = \$10

Sand = \$35.94

#### Bike Rack

**\$331** (Perhaps could be donated by Bicycle Garage Inc.)



**Total Cost** 

\$1000.94



TO: Members of the Bloomington Commission on Sustainability
FROM: Justin Vasel, Chair, Bloomington Commission on Sustainability

**DATE:** September 10, 2024

**SUBJECT:** Reviving BCOS Sustainability Assessment Reports

One of our Commission's core duties is to produce an annual Sustainability Assessment Report (SAR) in cooperation with other city boards and commissions. The ordinance which established BCOS declared that the annual assessment will be shared with the Common Council, the Mayor, and the Public<sup>1</sup>.

The last SAR produced by BCOS was published in 2017<sup>2</sup>. Since then, Bloomington's 2018 Sustainability Action Plan (SAP) has been published and reached the end of its implementation timeline<sup>3</sup>, and the City has also released a Climate Action Plan (CAP)<sup>4</sup>. While the City has made some tracking tools broadly available, such as the Climate Action Dashboard<sup>5</sup>, an independent and publicly-available assessment of Bloomington's progress with the CAP and its success in implementing the SAP does not currently exist.

Our Commission plays a central role in educating the public and recommending data-driven courses of action to policy-makers in the Office of the Mayor and the Common Council. Without a regular assessment, we are flying blind, and cannot effectively fulfill these duties. We must re-establish the cadence of assessment and reporting that BCOS achieved in the past.

To that end, I am calling for the establishment of an ad-hoc committee to produce a high-level sustainability assessment report for Commission consideration by the end of this year.

It is important that this ad-hoc committee be small enough to remain agile and large enough to be productive on this accelerated timeline. I recommend that membership on this committee be limited to three Commissioners, with Tara Dunderdale to serve as its chair. The committee will be dissolved upon completion of their work.

JUSTIN VASEL

Chair, Bloomington Commission on Sustainability

<sup>&</sup>lt;sup>1</sup> Bloomington Municipal Code §2.12.100(8)(D)

<sup>&</sup>lt;sup>2</sup> BCOS Annual Sustainability Assessment 2017

<sup>&</sup>lt;sup>3</sup> City of Bloomington Sustainability Action Plan

<sup>&</sup>lt;sup>4</sup> City of Bloomington Climate Action Plan

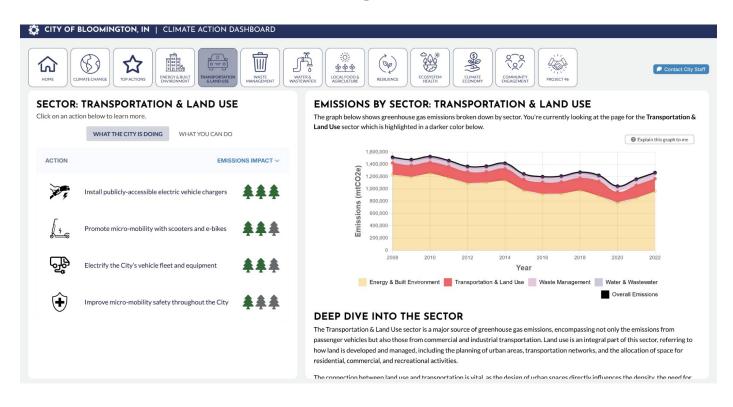
<sup>&</sup>lt;sup>5</sup> City of Bloomington Climate Action Dashboard

## BCOS Annual Sustainability Assessment

Proposed new framework

Prepared for BCOS by Tara Dunderdale, EdD September 10, 2024

#### Rationale for format change



#### **Proposed approach**

#### **Our Climate Action Goals**

#### Section 02 Transportation and Land Use

 $\mbox{\bf Goal TL 1}$  Decrease vehicle miles traveled (VMT) by 8% of 2018 values.

Goal TL 2 Support and encourage electric vehicle adoption, achieve 30% of vehicles sold and 15% of VMT community-wide by 2030.

#### Section 03 Energy And Built Environment

**Goal EB 1** Increase distributed renewable energy to 250,000 MWH of total generation annually by 2030.

**Goal EB 2** Increase energy efficiency citywide 16% for electricity and 12% for natural gas of 2018 values.

 ${\bf Goal}\ {\bf EB}\ {\bf 3}\ {\bf Support}\ {\bf decarbonization}\ {\bf of}\ {\bf the}\ {\bf local}\ {\bf electricity}\ {\bf grid}.$ 

**Goal EB 4** Promote "fuel switching" to reduce on-site fossil fuel use in the building sector by 3% of 2018.

**Goal EB 5** Increase financing options for energy efficiency and renewable energy projects citywide.

#### Section 04 Waste Management

Goal WM 1 Increase landfill solid waste diversion by 30% of 2018 values (26,500 tons of waste reduction).

Goal WM 2 Educate, motivate, and empower the public

to achieve waste reduction and diversion.

#### Section 05 Water and Wastewater

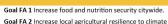
 $\mathbf{Goal}\,\mathbf{W}\,\mathbf{1}$  Decrease potable water consumption by 3% of 2018 values.

**Goal W 2** Maintain source and drinking water quality through climate related challenges.

**Goal W 3** Reduce energy use associated with treating and transporting water and wastewater by 10% of 2018 values.

Goal W 4 Mitigate flood hazards and impacts.

#### Section 06 Local Food and Agriculture



Goal FA 3 Increase and stabilize local food market.

#### Section 07 Health and Safety



**Goal HS 1** Educate, engage, and empower the public for climate health and safety.

Goal HS 2 Prepare Bloomington for climate risks and impacts

Goal HS 3 Respond to climate risks and impacts.

#### Section 08 Greenspace and Ecosystem



**Goal G 1** Increase quantity and quality of greenspace within the community.

**Goal G 2** Increase quantity and quality of climate adaptive native habitats.

Goal G 3 Increase citywide tree canopy coverage by 3% of 2018 values.

**Goal G 4** Reduce stormwater and micro heat island impacts.

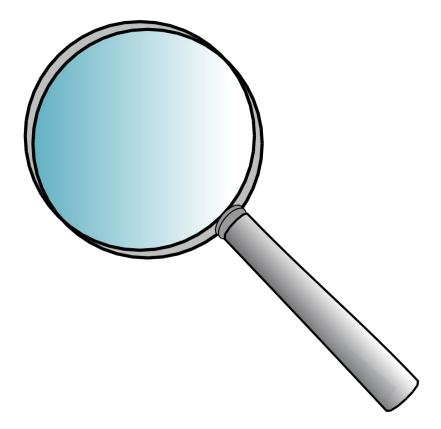
#### Section 09 Climate Economy



Goal CE 1 Build marketplace climate resilience.

**Goal CE 2** Attract, create, and support businesses that are committed to sustainability and climate goals.

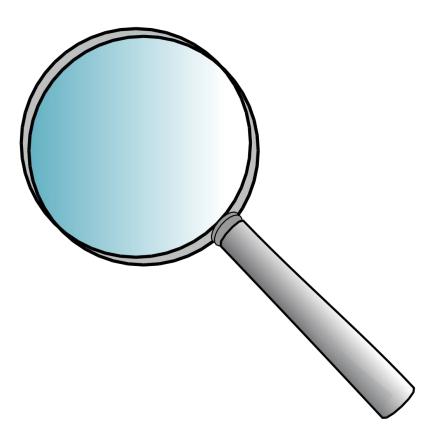
**Goal CE 3** Develop new mechanisms for financing City climate action plan implementation.



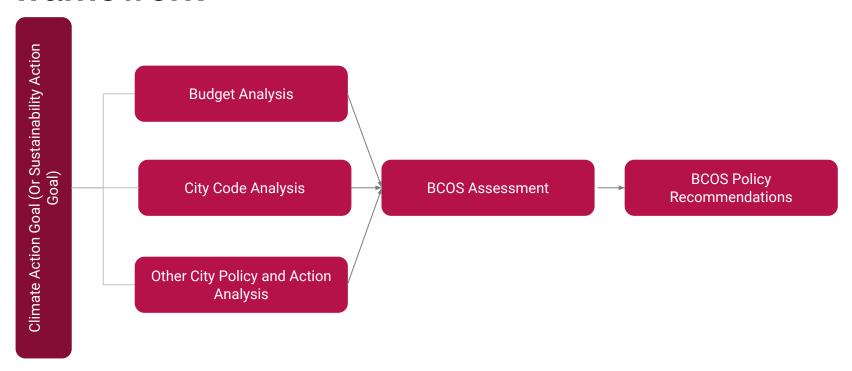
#### **Proposed approach**

#### 2018 Sustainability Action Plan **Executive Summary &** Chapter 1 - Climate Chapter 2 - Energy & the Introduction **Change & Adaptation Built Environment** Chapter 3 -Chapter 4 - Local Food & Chapter 5 - Waste Transportation Agriculture Chapter 6 - Water Chapter 7 - Ecosystem Chapter 8 - City Health Operations

Acknowledgments & Appendices



## Possible policy analysis and recommendation framework



#### **Proposed timeline**

